



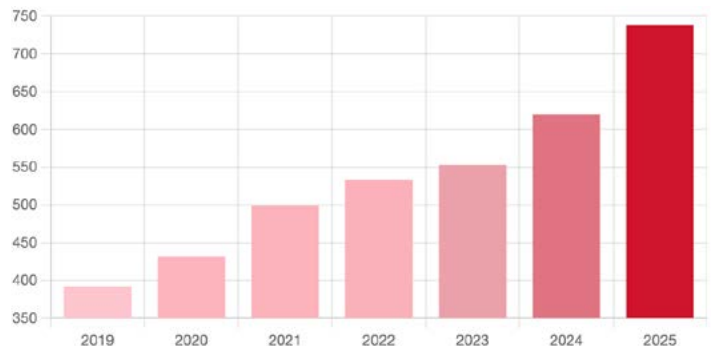
### CEO'S GREETINGS

The past year has once again underscored the importance of stability and security in a world of constant change. While global uncertainty remains a factor, FORCIT Group has remained steadfast on its path of development and investment, guided by a clear purpose. We are not just navigating the present; we are actively building for the future.

### GROUP FINANCIALS AND ACTIVITIES

In 2025, the financial development of the company was positive, driven mainly by strong growth in the Defence business unit. The demand for the company's defence offering has been strong. The overall European economic development and the continued challenging Nordic construction market resulted in a demanding business environment for Explosives and especially for the Consulting business unit. The price of energy and key raw materials remained largely stable.

### Employees (Forciti Group)





### FORECASTS AND PREDICTIONS

In summary, the company assumes relatively stable revenues in 2026 compared to 2025. The company expects its profitability to remain strong in 2026.

### BUSINESS UNIT DEVELOPMENT

**FORCIT Explosives'** increased during 2025 as a result of higher volumes in the mining and construction segment.

**FORCIT Defence** continued on a path of strong growth, and the order backlog remained at a high level.

**FORCIT Consulting's** revenue declined due to the challenging construction market in the Nordics.





## CONTINUING ON OUR CHOSEN PATH

A year-end review with Joakim Westerlund, CEO, FORCIT Group

The past year has once again underscored the importance of stability and security in a world of constant change. While global uncertainty remains a factor, FORCIT Group has remained steadfast on its path of development and investment, guided by a clear purpose. We are not just navigating the present; we are actively building for the future.



Our strategy has proven to be resilient and relevant. The decisions and investments we are making today are a testament to our unwavering belief in our mission and our crucial role in society. We are moving forward with confidence, strengthening our capabilities to meet the demands of tomorrow.

### SUPPORTING SAFETY AND SECURITY

The geopolitical landscape has made our purpose clearer than ever. A stronger, more self-reliant Europe is essential, and FORCIT is at the heart of building this strategic autonomy. From enhancing defence capabilities to developing infrastructure and securing the supply of critical raw materials through our vital partnership with the mining industry, our contributions are fundamental to the security and resilience of the Nordics and Europe as a whole.

As Finland has become a security provider within NATO, our role as a developer of advanced defence systems has been further highlighted. We take this responsibility seriously, and our on-going investments and recruitment efforts are a direct reflection of our commitment to fulfilling this vital role.

### INVESTING IN CAPACITY AND FUTURE GROWTH

Words are important, but actions speak louder. Over the past three years, FORCIT has invested approximately €100 million in technology and increased capacity. Looking ahead, we have announced further planned investments of more than €300 million for the coming years.

This proactive approach ensures that we can meet the surge in demand. We have moved decisively to build the capacity that our customers and society require. While recent investments have largely been driven by the need for capacity, we have also invested significantly in upgrading older production lines to ensure we maintain our high standards of quality, safety and security of supply. These investments, focused on both our defence and civil explosives businesses, are primarily located in Finland but will serve our global customer base, generating significant export revenue and contributing to national prosperity.

### **STRENGTHENING OUR CORE THROUGH PEOPLE AND INNOVATION**

Our growth is not just about numbers; it's about people. In the past year, we have welcomed approximately 100 new employees to the FORCIT family. This rapid growth has been a driving force for development, creating new opportunities for our employees and bringing diverse new perspectives into our organisation. We are committed to fostering the next generation of experts through comprehensive internal training and clear career paths.

At the same time, we continue to innovate and invest in product development. Investments in product development have been steadily accelerating in line with our set targets, with FORCIT's customer-centric approach always emphasising safety and quality.

### **SAFETY AND SUSTAINABILITY AS CORNERSTONES**

As we grow, our fundamental principles remain unchanged. Safety is, and always will be, our top priority. It is the bedrock of our culture and a non-negotiable aspect of everything we do.

Our commitment to sustainability also remains strong. We are proud of our comprehensive sustainability reporting, which we have proactively developed ahead of regulatory requirements. We are continuously working to improve the environmental performance of our operations and are investing in the development of more sustainable raw materials, demonstrating our dedication to responsible growth.

### **BUILDING A PROSPEROUS FUTURE TOGETHER**

Looking ahead, we are confident that the demand for our expertise will continue to grow. Our course is set, and we will continue to build on our strong foundation, pursuing sustainable growth and embracing new opportunities with great determination.

I want to extend my deepest gratitude to our dedicated employees, whose expertise and commitment are the driving force behind our success. I am also grateful to our customers, partners, and owners for their continued trust and collaboration. Together, we are not just building a stronger company; we are contributing to a safer, more secure, and more prosperous future for all.



### GENERAL

FORCIT Group comprises three business units: FORCIT Defence is orientated towards the armed forces and manufacturers of defence materials; FORCIT Explosives operates in the field of civil explosives, including software related to drilling and blasting; and FORCIT Consulting organises trainings and provides measurement, monitoring and consulting services for environmental impact management of construction.

The target of FORCIT's Defence business unit is to be the world's leading provider of anti-access and area denial solutions for both land and sea. In Explosives and Consulting business units, FORCIT's goal is to continue developing its position as the Nordic market leader and preferred supplier of services, products and knowledge related to explosives, charging, and monitoring of environmental impact.

Throughout the year 2025, FORCIT has continued to invest significantly in expanding its production capacity and developing its technology further. The company announced its intent to invest over 200 million euros in a new TNT production plant in Finland. Furthermore, the company made significant recruitments during the year to strengthen its resources.

FORCIT's quality system is certified according to the ISO 9001 standard, and its environmental system according to the ISO 14001 standard. The Defence business is certified to NATO's AQAP 2110 quality norms. Apart from the ISO and AQAP standards, the Defence business has also been accredited in compliance with the Finnish National Security Auditing Criteria (KATAKRI).

### FINANCIAL OVERVIEW

In 2025, the financial development of the company was positive, driven mainly by strong growth in the Defence business unit. The demand for the company's defence offering has been strong. The overall European economic development and the continued challenging Nordic construction market resulted in a demanding business environment for Explosives and especially for the Consulting business unit. The price of energy and key raw materials remained largely stable.

The key figures below describe the development during 2023-2025. Group level operating profit improved significantly in 2025 compared to 2024.

<b>THE GROUP</b>	<b>2025</b>	<b>2024</b>	<b>2023</b>
Net Sales, million Euro	497.6	275.6	214.3
Operating profit, million Euro	159.8	47.0	26.6
Operating profit as % of net sales	32.1	17.1	12.4
Return on equity (%)	84.3	39.7	30.5
Solidity %	44.0	39.1	55.1
Average number of employees	718	620	553
Salaries & remuneration, million Euro	48.5	39.8	34.2
Investments, million Euro	66.5	148.3	28.1
<b>THE PARENT COMPANY</b>	<b>2025</b>	<b>2024</b>	<b>2023</b>
Net Sales, million Euro	304.3	150.9	109.8
Operating profit, million Euro	74.6	16.9	13.6
Operating profit as % of net sales	24.5	11.2	12.3
Return on equity (%)	31.5	16.9	25.5
Solidity %	36.5	35.0	49.3
Average number of employees	429	338	288
Salaries & remuneration, million Euro	29.7	22.6	18.6
Investment, million Euro	53.0	140.0	19.3

## SUSTAINABILITY

During 2025, the company progressed on its plan to reach CO<sub>2</sub> neutrality in its operations by 2035. Furthermore, the company collected and analysed ESG data in preparation for future CSRD reporting. The company is not yet in the CSRD scope based on the changed regulations.

R&D work connected to sustainability focused on the recycling of emulsion components, and the further development of a nitrogen-free product range.

### Safety and security

Safety is always FORCIT's key priority. In 2025, the company continued to invest in safety and to strengthen its safety culture. The Lost Time Injury Frequency (LTIF) was 2.5 (zero in 2024). The company also continued developing its security policies and procedures related to both cyber and physical security. The company prioritised the introduction of new personnel, as its headcount increased notably during the year.

## PERSONNEL

FORCIT Group's personnel continued to increase along with growing operations. At the end of 2025, FORCIT had 748 employees, an increase of 13% versus 2024. The sick absence declined further to 2.8% in 2025 (3,1% 2024).

In 2025, a personnel survey was conducted throughout the Group to measure personnel engagement and satisfaction. The results remained good and showed that the personnel's engagement continues to be at good level, with eNPS index at 43 (50 2024).

## ADMINISTRATION

At Oy Forciti Ab's annual general meeting on April 8, 2025, the board of directors was re-elected, consisting of Hans Karlander, Lauri Stadigh, Alexander Tallberg, Pasi Tolppanen Jori Harju and Edoardo Santamaria. Lauri Stadigh continued as the chairperson of the board and Joakim Westerlund continued as FORCIT Group's CEO. The company's auditors have been KPMG Oy Ab, with Christian Hällström as the auditor in charge, CGR.

## THE BOARD OF DIRECTORS' PROPOSAL FOR THE ALLOCATION OF PROFITS

If the annual accounts are accepted, Oy Forciti Ab's general meeting has at its disposal

Disposition fund	48,446,221.97 EUR
Reserve for invested unrestricted equity	973,066.09 EUR
Profit for the financial period	120,463,697.06 EUR
<b>Total</b>	<b>169,882,985.12 EUR</b>

The board of directors proposes that the funds be allocated as follows:

<b>PAID OUT TO THE SHAREHOLDERS AS A DIVIDEND:</b>	
200 euro/share	39 962 200,00 EUR
Disposition fund	128 947 719,03 EUR
Reserve for invested unrestricted equity	973,066.09 EUR
<b>Total</b>	<b>169,882,985.12 EUR</b>

No significant changes have occurred in the company's financial position after the end of the financial year. The company's liquidity is good, and the proposed allocation of profit does not compromise the company's solvency.

## SHARES IN THE COMPANY

The company has only one series of shares. Each share carries one vote at shareholder meetings and confers identical dividend rights.

<b>NUMBER OF SHARES</b>	<b>2025</b>	<b>2024</b>	<b>2023</b>
	199,811	201,160	201,360

The company has a valid authorisation to issue new shares and repurchase shares. During the financial year, the parent company repurchased 1,655 of its own shares for a total of 502,091 euros, which were booked against the fund for invested unrestricted equity. The company issued 306 new shares for a total of 424,694 euros, which were booked against the fund for invested unrestricted equity.

## LOANS TO RELATED PARTIES

The company has granted loans to group companies. The total amount of the loans is 192,883.15 euros and the loan period is a maximum of 5 years. The loans are repaid in even instalments, and the interest is paid in conjunction with the loan instalment. The interest the loans is variable. The loans do not have collateral.



### EXPLOSIVES

FORCIT Explosives' revenue increased during 2025 as a result of higher volumes in the mining and construction segment. The business unit continued to invest, carrying out modernisations at production plants, supporting future sustainable growth and maintaining the high technical standard of its factories, bulk fleet and other technologies.



### DEFENCE

FORCIT Defence continued on a path of strong growth, and the order backlog remained at a high level. During 2025, the focus areas were developing further existing products, increasing production capacity, securing procurement processes, and integrating the new operating model into operations to enable sustainable growth.

FORCIT Defence's organisation was significantly strengthened by professionals from various fields. The investment pace in the Defence business was further accelerated and significant new investments into capacity and technology were announced during the year.



### CONSULTING

FORCIT Consulting's revenue declined due to the challenging construction market in the Nordics, especially in Sweden. Business in Finland remained at the previous year's level and in Norway sales continued to grow as the number of projects increased. Customer satisfaction remained at a good level.



## RESEARCH AND DEVELOPMENT

FORCIT Defence's R&D work focused on the continued development of new products and the improvement of existing ones. New products were launched both in the land and naval unit during the year. The R&D personnel were strengthened and cooperation initiatives with new external partners initiated.

FORCIT Explosives' development work continued with several key projects related to, among others, nitrogen-free explosive products, a new product line with lower environmental footprint, a new wireless ignition system, and the further development of the O-Pitblast software platform.

FORCIT Consulting continued development work related to a platform for handling, monitoring and utilising measurement data.

## INVESTMENTS

The Group's total investments during the financial period, including M&A, amounted to EUR 66.5 million (EUR 148.3 million), and if lease financing is included, investments totalled EUR 67.6 million (EUR 149.5 million). The parent company's investments in its own operations totalled EUR 53.0 million (EUR 140.0 million). The Group's total investments, including leasing financed investments, corresponded to 13.6 % of the annual revenue. During the years 2024 to 2025, the Group's total investments, including leasing financed investments, totalled EUR 217,1 million.

The most important investments, excluding M&A, were made in expanding the capacity in Defence business, as well as modernising the production plant in Vihtavuori. Investments related to the modernisation of charging and delivery processes were also carried out. At FORCIT Consulting, investments were mainly made in equipment and software for vibration and noise measurements.

Significant future investments in the Defence business were also announced during the year, including a plan to build a new TNT production plant in Finland, and to further increase capacity at current production facilities.



### **RISKS AND UNCERTAINTIES**

Europe's economic outlook is expected to slowly improve after several years of low economic growth. In 2026, forecasts related to construction activity in all Nordic countries have become cautiously more positive than a year ago.

With the current significant portion of operations taking place in Sweden and Norway, there is a currency risk related to the fluctuation in exchange rates between SEK and EUR and between NOK and EUR. The company has continued to make efforts to protect itself against currency risks in the contracts and agreements it has entered.

The war in Ukraine and related geopolitical tensions continue to impose risks related to cyber and hybrid threats. Consequently, the company has continued making significant investments in and increasing focus on cyber and physical security.

Availability of key raw materials and components within the Defence sector remains a key focus area.

### **PROSPECTS FOR 2026**

The outlook for infrastructure construction is cautiously positive versus the past few years. The expectations in the mining segment are neutral versus 2025. Main concerns for 2026 are related to the expected rebound in the general European and Nordic economic outlook and uncertainties related to the increasingly volatile overall geopolitical climate. Competition in the civil explosives market continues to be stiff. However, by sustaining its good level of competitiveness, and with continued focus on development and efficiency, the company expects FORCIT Explosives to be able to continue profitable operations in its main markets.

FORCIT Defence's order book remained at a high level during 2025, and with investments made and planned to increasing production capacity, combined with product development efforts, the company is confident in its ability to further develop and grow its Defence business in the long term.

FORCIT Consulting has a strong market position and is well-positioned for further growth through geographical expansion and development of its service offering. It is also expected that the Nordic construction activity will start to develop more positively in 2026 after several challenging years.

In summary, the company assumes relatively stable revenues in 2026 compared to 2025. The company expects its profitability to remain strong in 2026.

## CONSOLIDATED PROFIT AND LOSS STATEMENT

1000 €	2025	2024
<b>NET SALES</b>	<b>497 576</b>	<b>275 647</b>
Change in inventory of finished goods	14 718	2 427
Other operating income	1 841	1 658
Raw materials and services		
Raw materials and consumables		
Purchases during the financial year	-200 470	-124 338
Change in stocks	-2 740	9 292
<b>Total raw materials and services</b>	<b>-203 209</b>	<b>-115 046</b>
Personnel expenses		
Wages and salaries	-48 548	-39 843
Social security expenses		
Pension expenses	-7 038	-5 571
Other social security expenses	-3 774	-2 969
<b>Total personnel expenses</b>	<b>-59 360</b>	<b>-48 383</b>
Depreciation, amortisation and writedowns		
Depreciation according to plan	-40 524	-31 225
Other operating expenses	-51 276	-38 068
<b>OPERATING PROFIT</b>	<b>159 766</b>	<b>47 009</b>

**1000 €**
**2025**
**2024**

	<b>2025</b>	<b>2024</b>
Financial income and expenses		
Other interest income and other financial income	363	348
Interest and other financial expenses	-2 135	-1 993
<b>Total financial income and expenses</b>	<b>-1 772</b>	<b>-1 646</b>
<b>PROFIT BEFORE TAXES</b>	<b>157 994</b>	<b>45 364</b>
Change in deferred tax liability	-1 441	-1 883
Income taxes	-31 512	-7 762
Minority interest	-59	-100
<b>PROFIT FOR THE FINANCIAL YEAR</b>	<b>124 982</b>	<b>35 619</b>

# CONSOLIDATED BALANCE SHEET

## Assets

### Non-current assets

1000 €

2025

2024

#### Intangible assets

Intangible rights

4 055

4 090

Group Goodwill

1 724

2 548

Goodwill

94 465

89 227

#### Total intangible assets

100 245

95 865

#### Tangible assets

Land and water

2 225

2 202

Buildings and constructions

38 975

35 808

Machinery and equipment

44 089

37 440

Other tangible assets

2 147

2 273

Advance payments and construction in progress

29 686

19 202

#### Total tangible assets

117 122

96 925

#### Investments

Shares

290

290

Associated companies

67

63

Other investments

212

202

#### Total investments

569

555

#### TOTAL NON-CURRENT ASSETS

217 935

193 345

**Current assets**
**1000 €**
**2025**
**2024**
**Stocks**

Raw materials and consumables	27 501	23 738
-------------------------------	--------	--------

Finished products	8 008	4 481
-------------------	-------	-------

Other stocks	18 506	13 435
--------------	--------	--------

Advances paid	10 429	12 559
---------------	--------	--------

<b>Total stocks</b>	<b>64 445</b>	<b>54 213</b>
---------------------	---------------	---------------

**Receivables**

Trade receivables	61 180	30 652
-------------------	--------	--------

Loans receivable	120	58
------------------	-----	----

Other receivables	33 613	1 638
-------------------	--------	-------

Accrued income and prepayments	13 278	19 273
--------------------------------	--------	--------

<b>Total receivables</b>	<b>108 190</b>	<b>51 621</b>
--------------------------	----------------	---------------

**Financial securities**

<b>Cash in hand and cash at banks</b>	<b>135 240</b>	<b>17 455</b>
---------------------------------------	----------------	---------------

<b>TOTAL CURRENT ASSETS</b>	<b>307 876</b>	<b>123 289</b>
-----------------------------	----------------	----------------

<b>TOTAL ASSETS</b>	<b>525 811</b>	<b>316 634</b>
---------------------	----------------	----------------

## Equity and liabilities

### Equity

**1000 €**
**2025**
**2024**

Share capital	3 149	3 149
Reserve for invested unrestricted equity	973	1 050
Disposition fund	63 000	61 923
Result for the reporting period	124 982	35 619
<b>TOTAL EQUITY</b>	<b>192 104</b>	<b>101 742</b>
<b>MINORITY INTEREST</b>	<b>1 413</b>	<b>1 354</b>
<b>PROVISIONS</b>	<b>4 015</b>	<b>808</b>

**Liabilities**
**1000 €**
**2025**
**2024**
**Non-current liabilities**

Deferred tax liability

6 662

5 221

Loans from credit institutions

2 718

12 568

Other long-term liabilities

24 637

63 376

**Total non-current liabilities**
**34 017**
**81 165**
**Current liabilities**

Loans from credit institutions

7 976

22 365

Advances received

86 005

52 869

Trade payables

72 760

22 005

Other payables

89 428

14 239

Accrued expenses

38 094

20 088

**Total current liabilities**
**294 263**
**131 566**
**TOTAL LIABILITIES**
**328 279**
**212 731**
**TOTAL EQUITY AND LIABILITIES**
**525 811**
**316 634**

## CONSOLIDATED STATEMENT OF CASH FLOWS

1000 €	2025	2024
<b>Cash flow from operating activities</b>		
Operating profit	159 766	47 009
Adjustments to operating profit	41 451	32 658
Changes in working capital	39 346	-5 645
Interest paid	-2 080	-2 003
Interest received	363	273
Income taxes paid	-13 115	-5 342
<b>Net cash generated from operating activities</b>	<b>225 731</b>	<b>66 950</b>
<b>Cash flow from investing activities</b>		
Investments in tangible and intangible assets	-31 505	-87 409
Proceeds from sale of tangible and intangible assets	134	105
Acquisition of subsidiaries minus the company's cash at the time of acquisition	0	-45
Proceeds from sale of other investments	0	73
<b>Net cash used in investing activities</b>	<b>-31 371</b>	<b>-87 275</b>

<b>1000 €</b>	<b>2025</b>	<b>2024</b>
<b>Cash flow from financing activities</b>		
Change in short-term borrowings	-19 789	17 754
Repayment of long-term borrowings	-20 763	-2 843
Dividends paid and change in equity	-36 022	-8 924
<b>Net cash used in financing activities</b>	<b>-76 574</b>	<b>5 988</b>
<b>CHANGE IN CASH AND CASH EQUIVALENTS</b>	<b>117 786</b>	<b>-14 337</b>
Cash and cash equivalents at the beginning of the period	17 455	31 792
Change during the period	117 785	-14 337
<b>Cash and cash equivalents at the end of the period</b>	<b>135 240</b>	<b>17 455</b>

## PARENT COMPANY'S PROFIT AND LOSS ACCOUNT

1000 €	2025	2024
<b>NET SALES</b>	<b>304 317</b>	<b>150 950</b>
Change in inventory of finished goods	8 009	8 260
Other operating income	7 351	5 073
Raw materials and services		
Raw materials and consumables		
Purchases during the financial year	-141 680	-72 785
Change in stocks	3 685	2 439
<b>Total raw materials and services</b>	<b>-137 995</b>	<b>-70 346</b>
Personnel expenses		
Wages and salaries	-29 653	-22 606
Social security expenses		
Pension expenses	-5 201	-3 901
Other social security expenses	-1 081	-656
<b>Total personnel expenses</b>	<b>-35 935</b>	<b>-27 163</b>
Depreciation, amortisation and writedowns		
Depreciation according to plan	-34 803	-25 720
Other operating expenses	-36 296	-24 155
<b>OPERATING PROFIT</b>	<b>74 647</b>	<b>16 899</b>

<b>1000 €</b>	<b>2025</b>	<b>2024</b>
Financial income and expenses		
Other interest income and other financial income		
Group company	2 942	6 219
Others	145	218
<b>Total financial income</b>	<b>3 086</b>	<b>6 437</b>
Other interest income and other financial expenses		
Group company	-88	-177
Others	-1 684	-1 906
<b>Total financial expenses</b>	<b>-1 772</b>	<b>-2 082</b>
<b>PROFIT BEFORE APPROPRIATIONS AND TAXES</b>	<b>75 962</b>	<b>21 253</b>
Appropriations		
Change in accumulated depreciation difference	-6 771	-8 490
Group contribution	80 947	25 940
<b>Total appropriations</b>	<b>74 176</b>	<b>17 450</b>
Income taxes	-29 674	-6 496
<b>PROFIT FOR THE FINANCIAL YEAR</b>	<b>120 464</b>	<b>32 207</b>

## PARENT COMPANY'S BALANCE SHEET

### Assets

#### Non-current assets

1000 €	2025	2024
<b>Intangible assets</b>		
Intangible rights	98 469	93 219
<b>Total intangible assets</b>	<b>98 469</b>	<b>93 219</b>
<b>Tangible assets</b>		
Land and water	1 706	1 706
Buildings and constructions	30 971	27 552
Machinery and equipment	27 567	21 070
Other tangible assets	2 043	2 166
Advance payments and construction in progress	19 025	15 775
<b>Total tangible assets</b>	<b>81 312</b>	<b>68 269</b>
<b>Investments</b>		
Holdings in group companies	31 280	28 993
Loans owed by group companies	117	243
Other loans receivable	66	69
Shares	287	287
<b>Total investments</b>	<b>31 750</b>	<b>29 591</b>
<b>TOTAL NON-CURRENT ASSETS</b>	<b>211 530</b>	<b>191 079</b>

**Current assets**
**1000 €**
**2025**
**2024**
**Stocks**

Raw materials and consumables	26 268	22 433
-------------------------------	--------	--------

Finished products	6 544	2 860
-------------------	-------	-------

Other stocks	10 770	6 596
--------------	--------	-------

Advances paid	10 429	12 558
---------------	--------	--------

<b>Total stocks</b>	<b>54 011</b>	<b>44 446</b>
---------------------	---------------	---------------

**Receivables**

Trade receivables	9 225	10 543
-------------------	-------	--------

Amounts owed by group undertakings	103 539	45 556
------------------------------------	---------	--------

Loans receivable	60	59
------------------	----	----

Other receivables	30 679	12 067
-------------------	--------	--------

Accrued income and prepayments	1 313	586
--------------------------------	-------	-----

<b>Total receivables</b>	<b>144 817</b>	<b>68 811</b>
--------------------------	----------------	---------------

<b>Cash in hand and cash at banks</b>	<b>124 869</b>	<b>16 080</b>
---------------------------------------	----------------	---------------

<b>TOTAL CURRENT ASSETS</b>	<b>323 698</b>	<b>129 337</b>
-----------------------------	----------------	----------------

<b>TOTAL ASSETS</b>	<b>535 228</b>	<b>320 416</b>
---------------------	----------------	----------------

## Equity and liabilities

### Equity

**1000 €**

	<b>2025</b>	<b>2024</b>
Share capital	3 149	3 149
Reserve for invested unrestricted equity	973	1 050
Disposition fund	48 446	52 184
Result for the reporting period	120 464	32 207
<b>TOTAL EQUITY</b>	<b>173 032</b>	<b>88 590</b>
<b>ACCUMULATED DEPRECIATION DIFFERENCE</b>	<b>23 694</b>	<b>16 922</b>
<b>PROVISIONS</b>	<b>592</b>	<b>0</b>

**Liabilities**
**1000 €**
**2025**
**2024**
**Non-current liabilities**

Loans from credit institutions	2 464	12 314
--------------------------------	-------	--------

Other long-term liabilities	24 542	63 236
-----------------------------	--------	--------

<b>Total non-current liabilities</b>	<b>27 006</b>	<b>75 550</b>
--------------------------------------	---------------	---------------

**Current liabilities**

Loans from credit institutions	7 970	22 369
--------------------------------	-------	--------

Advances received	9 786	28 667
-------------------	-------	--------

Trade payables	61 459	12 754
----------------	--------	--------

Amounts owed to group undertakings	113 608	49 484
------------------------------------	---------	--------

Other payables	86 508	11 616
----------------	--------	--------

Accrued expenses	31 572	14 463
------------------	--------	--------

<b>Total current liabilities</b>	<b>310 904</b>	<b>139 354</b>
----------------------------------	----------------	----------------

<b>TOTAL LIABILITIES</b>	<b>337 910</b>	<b>214 904</b>
--------------------------	----------------	----------------

<b>TOTAL EQUITY AND LIABILITIES</b>	<b>535 228</b>	<b>320 416</b>
-------------------------------------	----------------	----------------

## PARENT COMPANY'S STATEMENT OF CASH FLOWS

1000 €	2025	2024
<b>Cash flow from operating activities</b>		
Operating profit	74 647	16 899
Adjustments to operating profit	34 357	25 788
Changes in working capital	12 517	-9 532
Interest paid	-1 772	-2 082
Interest received	444	341
Dividends received	2	2
Income taxes paid	-10 834	-3 591
<b>Net cash generated from operating activities</b>	<b>109 361</b>	<b>27 824</b>
<b>Cash flow from investing activities</b>		
Investments in tangible and intangible assets	-19 116	-75 602
Proceeds from sale of tangible and intangible assets	67	105
Investments in subsidiaries	-2 287	0
Change in loan receivables	127	-12
<b>Net cash used in investing activities</b>	<b>-21 210</b>	<b>-75 510</b>

<b>1000 €</b>	<b>2025</b>	<b>2024</b>
<b>Cash flow from financing activities</b>		
Change in short-term borrowings	-19 799	17 762
Repayment of long-term borrowings	-20 718	-2 830
Dividends paid	-35 945	-7 041
Change in equity	-77	-1 883
Subsidiary group account	68 597	18 539
Dividends from group undertakings	2 640	1 358
Received group contribution paid	25 940	7 110
<b>Net cash used in financing activities</b>	<b>20 638</b>	<b>33 014</b>
<b>CHANGE IN CASH AND CASH EQUIVALENTS</b>	<b>108 790</b>	<b>-14 671</b>
<b>Cash and cash equivalents at the beginning of the period</b>	<b>16 080</b>	<b>30 751</b>
Change during the period	108 790	-14 671
<b>Cash and cash equivalents at the end of the period</b>	<b>124 869</b>	<b>16 080</b>

# NOTES TO THE FINANCIAL STATEMENTS

## 1. ACCOUNTING PRINCIPLES

### 1.1. VALUATION PRINCIPLES

Fixed assets are stated at historical cost less accumulated straight-line depreciation. Current assets are stated at historical cost or at lower fair value. Foreign currency items are translated using the exchange rate at the balance sheet date. The consolidated financial statements are presented in thousand euros (EUR).

Forcit Defence International Ab's and parent company's operations include projects whose manufacturing time is long. Forcit Defence International Oy Ab applies the principles of partial revenue recognition in its project operations where the project's manufacturing time spans several accounting periods and where the project's amounts are significant with regards to turnover. The income is recognised in the profit and loss account according to the progress of the projects (percentage of completion). The long-term project's recognition is determined on the basis of manufactured goods in relation to the total quantity of ordered goods for the project. The costs for the projects are based on the project accounting where each project has its own project cost calculation. The costs for the projects include variable expenses for procurement and manufacturing. The partial revenue recognition reflects the significant growth in the project business during the financial year and improves the comparability between financial years.

### 1.2. DEPRECIATION AND AMORTISATION

Depreciation is calculated from the historical cost, and is calculated on a straight-line basis over the estimated economic life in years. The basis of calculation are:

Buildings and constructions	20-50
Machinery and equipment	5-10
Other tangible assets	10-20
Immaterial rights	5-10
Other long-term expense items	10
Consolidated goodwill	5-10

### 1.3. CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements include the parent company Oy Forcit Ab and the subsidiary companies Forcit Sweden AB, Forcit Norway AS, Forcit International Oy Ab, Forcit Defence International Oy Ab, Forcit Pori Oy, Forcit Consulting Oy, Forcit Consulting AB, Forcit Consulting AS, O-Piblast S.A. and Forcit Ireland Ltd. The consolidated financial statements also include the associated company Vipnordic AB. Vipnordic AB's financial statements are prepared per 31.08.2025. Forcit Consulting Oy acquired Bergwerk Oy in January 2024. Bergwerk Oy was merged with Forcit Consulting Oy on 31 August 2024. Bergwerk Oy's results for the period 1.1. -31.8.2024 are included in consolidated result for the 2024 accounting period. The consolidated financial statement is prepared according to the acquisition method. All intercompany transactions, balances, gains and losses are eliminated as part of the consolidation process.

## 2. PROFIT AND LOSS ACCOUNT

### 2.1. NET SALES PER BUSINESS SECTOR

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Explosives	205 677	234 934
Consulting	15 189	16 228
Revenue recognition	276 711	24 485
<b>Total</b>	<b>497 576</b>	<b>275 647</b>
<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Explosives	112 079	142 301
Revenue recognition	192 238	8 649
<b>Total</b>	<b>304 317</b>	<b>150 950</b>

**2.2. SALARIES FOR THE REPORTING PERIOD AND THE AVERAGE NUMBER OF PERSONNEL**

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Boards of Directors and CEO's	1 688	1 657
Other personnel	46 860	38 187
<b>Total</b>	<b>48 548</b>	<b>39 843</b>
<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Board of Directors and CEO	854	803
Other personnel	28 799	21 803
<b>Total</b>	<b>29 653</b>	<b>22 606</b>
<b>During the financial period the average number of personnel</b>	<b>2025</b>	<b>2024</b>
Consolidated	718	620
Parent Company	429	338

**2.3. OTHER OPERATING INCOME**

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Income from rents	171	181
Other items	1 670	1 477
<b>Total</b>	<b>1 841</b>	<b>1 658</b>

<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Intercompany transactions	6 014	4 535
Income from rents	171	181
Other items	1 165	357
<b>Total</b>	<b>7 351</b>	<b>5 073</b>

**2.4. AUDIT FEES**

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Audit fees	202	174
<b>Total</b>	<b>202</b>	<b>174</b>

<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Audit fees	66	67
<b>Total</b>	<b>66</b>	<b>67</b>

**2.5. APPROPRIATIONS**

<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Group contribution	80 947	25 940

**2.6. DIVIDEND INCOME FROM GROUP UNDERTAKINGS**

<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Dividend income from group undertakings	2 640	6 016

**2.7. INCOME TAX**

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Income tax on ordinary items	31 512	7 762
Change in deferred tax liability	1 441	1 883
<b>Total</b>	<b>32 953</b>	<b>9 645</b>

<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Income tax on group contributions	16 189	5 188
Income tax on ordinary items	13 485	1 308
<b>Total</b>	<b>29 674</b>	<b>6 496</b>

### 3. BALANCE SHEET

#### 3.1. INTANGIBLE AND TANGIBLE ASSETS

The notes include the purchase cost for the non-current assets that have not entirely been depreciated by plan. The group goodwill in the consolidated Financial Statements is depreciated over a period of 5–10 years from acquisition.

Consolidated	2025	2024
Acquisition cost 1.1	327 980	179 894
Increases	66 451	148 346
Decreases	-1 350	-260
Acquisition cost 31.12	393 081	327 980
Accumulated depreciation 1.1	-135 628	-104 403
Depreciation for the reporting period	-40 711	-31 400
Accumulated depreciation on reductions	187	175
Accumulated depreciation 31.12	-176 152	-135 628
Increases	437	437
<b>Book value on 31.12</b>	<b>217 367</b>	<b>192 789</b>
Balance value of intangible and tangible assets	44 089	37 440

<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Acquisition cost 1.1.	241 839	101 894
Increases	53 243	140 031
Decreases	-148	-85
Acquisition cost 31.12.	294 934	241 839
Accumulated depreciation 1.1.	-80 788	-55 068
Depreciation for the reporting period	-34 803	-25 720
Accumulated depreciation 31.12.	-115 592	-80 788
Increases	437	437
<b>Book value on 31.12.</b>	<b>179 780</b>	<b>161 488</b>
Balance value of intangible and tangible assets	27 567	21 070
<b>3.2. INVESTMENTS, PARENT COMPANY</b>		
<b>Shares</b>	<b>Group companies</b>	<b>Others</b>
Acquisition cost 1.1.	28 993	287
Increases	2 287	0
<b>Acquisition cost 31.12.</b>	<b>31 280</b>	<b>287</b>

**3.3. STOCKS**

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Raw materials and consumables	27 501	23 738
Finished products	8 008	4 481
Purchased products	18 506	13 435
Advances paid	10 429	12 559
<b>Total</b>	<b>64 445</b>	<b>54 213</b>
<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Raw materials and consumables	26 268	22 433
Finished products	6 544	2 860
Purchased products	10 770	6 596
Advances paid	10 429	12 558
<b>Total</b>	<b>54 011</b>	<b>44 446</b>

### 3.4. CONSOLIDATED COMPANIES

Participation-%	Consolidated	Parent Company
Forcit International Oy Ab	100	100
Forcit Defence International Oy Ab	100	100
Forcit Pori Oy *)	100	100
Forcit Sweden AB	100	100
Forcit Norway AS	100	100
Forcit Consulting Oy	100	100
Forcit Consulting AB	100	100
Forcit Consulting AS	100	100
Forcit Ireland Ltd	100	100
O-Pitblast S.A.	55	55
Vipnordic AB	50	50
*) The company is part of the group as of 30.4.2025		
Forcit Consulting Oy bought the company Bergwerk Oy in January 2024. Bergwerk Oy was merged with Forcit Consulting Oy on 31.8.2024		

**3.5. CONSOLIDATED RECEIVABLES AND PAYABLES**

<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Long-term loan receivables	117	243
Trade receivables	20 420	12 705
Loan receivables	75	75
Other receivables*	83 044	32 776
<b>Total receivables</b>	<b>103 656</b>	<b>45 798</b>
Trade payables	266	52
Other debts*	113 342	49 432
<b>Total payables</b>	<b>113 608</b>	<b>49 484</b>

\*Refers mainly to group cash pool arrangements

**3.6. CHANGES IN EQUITY**

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Share Capital 1.1.	3 149	3 149
<b>Share Capital 31.12.</b>	<b>3 149</b>	<b>3 149</b>
Reserve for invested unrestricted equity 1.1.	1 050	1 501
Increase of the reserve for invested unrestricted equity	425	91
Decrease of the reserve for invested unrestricted equity	-502	-541
<b>Reserve for invested unrestricted equity 31.12</b>	<b>973</b>	<b>1 050</b>
Disposition fund 1.1.	61 923	50 236
Profit last year	35 619	20 534
Dividend for last year	-35 945	-7 041
Redemption of own shares	0	-1 433
Change in disposition fund	1 402	-372
<b>Disposition fund 31.12.</b>	<b>63 000</b>	<b>61 923</b>
<b>Net profit for the period</b>	<b>124 982</b>	<b>35 619</b>
<b>Total equity</b>	<b>192 104</b>	<b>101 742</b>

Parent Company	2025	2024
Share Capital 1.1.	3 149	3 149
<b>Share Capital 31.12.</b>	<b>3 149</b>	<b>3 149</b>
Reserve for invested unrestricted equity 1.1.	1 050	1 501
Increase of the reserve for invested unrestricted equity	425	91
Decrease of the reserve for invested unrestricted equity	-502	-541
<b>Reserve for invested unrestricted equity 31.12.</b>	<b>973</b>	<b>1 050</b>
Disposition fund 1.1.	52 184	37 588
Profit last year	32 207	23 069
Dividend for last year	-35 945	-7 041
Redemption of own shares	0	-1 433
<b>Disposition fund 31.12.</b>	<b>48 446</b>	<b>52 184</b>
<b>Net profit for the period</b>	<b>120 464</b>	<b>32 207</b>
<b>Total equity</b>	<b>173 032</b>	<b>88 590</b>
<b>Distributable free funds in total 31.12.</b>	<b>169 883</b>	<b>85 441</b>

\*) During the financial year 2024, the company issued 100 shares and redeemed 1,955 own shares.

During the financial year 2025, the company issued 306 shares and redeemed 1,655 own shares.

**3.7. APPROPRIATIONS AND DEFERRED TAX LIABILITIES**

<b>Accumulated depreciation in excess on plan</b>		
<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
<b>Intangible assets</b>		
Intangible rights	1 184	1 046
<b>Tangible assets</b>		
Buildings and constructions	5 884	5 275
Machinery and equipment	16 673	10 630
Other tangible assets	-47	-29
<b>Total</b>	<b>23 694</b>	<b>16 922</b>
<b>Deferred tax liability</b>		
	<b>Consolidated 2025</b>	<b>Consolidated 2024</b>
The depreciation difference and the untaxed reserves are reclassified as deferred tax liability in the consolidated financial statements	6 662	5 221
The remaining of the depreciation difference and the untaxed reserves constitutes unrestricted equity	8 769	10 210

<b>3.8. PROVISION FOR LONG-TERM PROJECTS</b>		
<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Warranty provision 1.1.	808	143
Change	3 207	664
Warranty provision 31.12.	4 015	808
<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Warranty provision 1.1.	0	0
Change	592	0
Warranty provision 31.12.	592	0
<b>3.9. CURRENT LIABILITIES</b>		
The balance sheet item “Loans from financial institutions” also includes use of current account with overdraft facility.	<b>2025</b>	<b>2024</b>
Consolidated	1 163	1 885
Parent Company	1 163	1 885
<b>3.10. ACCRUED EXPENCES AND ADVANCES RECEIVED</b>		
<b>Assets – Consolidated</b>	<b>2025</b>	<b>2024</b>
Accrued invoices	1 966	1 185
Tax refund	342	46
Accrued income according to revenue recognition principles	10 928	18 042
Others	42	0
<b>Total</b>	<b>13 278</b>	<b>19 273</b>

<b>Assets – Parent Company</b>	<b>2025</b>	<b>2024</b>
Accrued invoices	1 272	586
Others	42	0
<b>Total</b>	<b>1 313</b>	<b>586</b>
<b>Liabilities – Consolidated</b>	<b>2025</b>	<b>2025</b>
Accrued personnel costs	7 976	8 012
Other accruals	6 487	7 606
Interests	21	23
Taxes	23 610	4 447
<b>Total</b>	<b>38 094</b>	<b>20 088</b>
<b>Liabilities – Parent Company</b>	<b>2025</b>	<b>2024</b>
Accrued personnel costs	4 364	3 618
Other accruals	4 065	6 568
Interests	21	23
Taxes	23 123	4 254
<b>Total</b>	<b>31 572</b>	<b>14 463</b>

### 3.11. CONTIGENCIES AND COMMITMENTS

#### 3.11.1. Leasing liabilities

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Due during the next reporting period	3 294	3 220
Due later	5 429	6 394
<b>Total</b>	<b>8 724</b>	<b>9 614</b>

<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Due during the next reporting period	1 785	1 576
Due later	2 777	2 978
<b>Total</b>	<b>4 562</b>	<b>4 554</b>

#### 3.11.2. Rental responsibility (for business premises)

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Due for payment during the following accounting period	2 235	1 131
Due for payment later	6 638	2 115
<b>Total</b>	<b>8 873</b>	<b>3 246</b>

<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Due for payment during the following accounting period	869	348
Due for payment later	3 476	523
<b>Total</b>	<b>4 346</b>	<b>871</b>

<b>3.11.3. Contingent liability on behalf of group companies</b>	<b>2025</b>	<b>2024</b>
Consolidated	22 090	255
Parent Company	22 090	255

### **3.11.4. Other contingent liabilities**

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
Contingencies on own behalf	3 532	3 457
Guarantees given by the bank for the company	21 433	21 433
Refund responsibility for value added tax on real estate investments	4 139	3 396
<b>Parent Company</b>	<b>2025</b>	<b>2024</b>
Contingencies on own behalf	3 381	3 320
Guarantees given by the bank for the company	21 433	21 433
Refund responsibility for value added tax on real estate investments	4 139	3 396

### **3.11.5. Covenants**

The company's secured loans include covenant terms. The covenant terms for the financial year 2024 are solvency and net debt/EBITDA, and the covenant term for the financial year 2025 is net debt/EBITDA.

During the financial year 2025, the company repaid the loan that was subject to a solvency term. During the financial year 2025, the covenant terms were not breached.

# SIGNATURES

Helsinki 23rd of March 2026

**Lauri Stadigh**

Chairman of the Board

**Joakim Westerlund**

CEO

**Hans Karlander**

Board member

**Pasi Tolppanen**

Board member

**Alexander Tallberg**

Board member

**Edoardo Santamaria**

Board member

**Jori Harju**

Board member

Our Auditor's report has been issued today

Helsinki 23rd of March 2026

**KPMG Oy Ab**

Audit Firm

**Christian Hällström, APA**

# AUDITOR'S REPORT

## Report on the audit of the financial statements

### Opinion

We have audited the financial statements of Oy Forcit Ab (business identity code 0103189-6) for the year ended 31 December, 2025. The financial statements comprise the balance sheets, the income statements, cash flow statements and notes for the group as well as for the parent company.

In our opinion, the financial statements give a true and fair view of the group's and the company's financial performance and financial position in accordance with the laws and regulations governing the preparation of financial statements in Finland and comply with statutory requirements.

### Basis for Opinion

We conducted our audit in accordance with good auditing practice in Finland. Our responsibilities under good auditing practice are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the parent company and of the group companies in accordance with the ethical requirements that are applicable in Finland and are relevant to our audit, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of the Board of Directors and the Managing Director for the Financial Statements

The Board of Directors and the Managing Director are responsible for the preparation of financial statements that give a true and fair view in accordance with the laws and regulations governing the preparation of financial statements in Finland and comply with statutory requirements. The Board of Directors and the Managing Director are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors and the Managing Director are responsible for assessing the parent company's and the group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting. The financial statements are prepared using the going concern basis of accounting unless there is an intention to liquidate the parent company or the group or cease operations, or there is no realistic alternative but to do so.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with good auditing practice will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with good auditing practice, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the parent company's or the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the Board of Directors' and the Managing Director's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the parent company's or the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events so that the financial statements give a true and fair view.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Other Reporting Requirements

### Other Information

The Board of Directors and the Managing Director are responsible for the other information. The other information comprises the report of the Board of Directors. Our opinion on the financial statements does not cover the other information.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. Our responsibility also includes considering whether the report of the Board of Directors has been prepared in compliance with the applicable provisions.

In our opinion, the information in the report of the Board of Directors is consistent with the information in the financial statements and the report of the Board of Directors has been prepared in compliance with the applicable provisions.

If, based on the work we have performed, we conclude that there is a material misstatement of the report of the Board of Directors, we are required to report that fact. We have nothing to report in this regard.

Helsinki, 23 of March 2026

**KPMG OY AB**

**Audit Firm**

**CHRISTIAN HÄLLSTRÖM**

*Authorised Public Accountant, KHT*